# **Pupil premium strategy statement**

Before completing this template, you should read the guidance on <u>using pupil</u> premium.

Before publishing your completed statement, you should delete the instructions (text in italics) in this template, including this text box.

This statement details our school's use of pupil premium (and recovery premium for the 2021 to 2022 academic year) funding to help improve the attainment of our disadvantaged pupils.

It outlines our pupil premium strategy, how we intend to spend the funding in this academic year and the effect that last year's spending of pupil premium had within our school.

### **School overview**

Detail	Data
School name	West Hatch High School
Number of pupils in school	1416 (22/10/21)
Proportion (%) of pupil premium eligible pupils	22% (years 7-11), 20% (years 7-13)
Academic year/years that our current pupil premium strategy plan covers (3 year plans are recommended)	2021-2024
Date this statement was published	17 <sup>th</sup> December 2022
Date on which it will be reviewed	10 <sup>th</sup> February 2022
Statement authorised by	Dan Leonard
Pupil premium lead	Simon Langton
Governor / Trustee lead	John Haley

## **Funding overview**

Detail	Amount
Pupil premium funding allocation this academic year	£227,430
Recovery premium funding allocation this academic year	£ 33,640
Pupil premium funding carried forward from previous years (enter £0 if not applicable)	£0

## Part A: Pupil premium strategy plan

#### Statement of intent

You may want to include information on:

- What are your ultimate objectives for your disadvantaged pupils?
- How does your current pupil premium strategy plan work towards achieving those objectives?
- What are the key principles of your strategy plan?

#### **Our objectives**

As an inclusive comprehensive school, we want to:-

- Improve all students' life chances irrespective of their background.
- Eliminate any progress gap at year 11.
- Increase pupils' language development and comprehension so that they can best access learning from year 7.
- Develop pupils' resilience so that they don't give up and continue to strive to be 'The best that they can be'.
- Ensure quality first teaching for all pupils as far as possible.
- Target intervention where progress does not meet expectations.
- Include most staff as pupil premium mentors from year 7 to year 13.
- Reduce gaps in cultural capital by encouraging enrichment opportunities both within the school and outside (when permitted to do so).

#### Our current pupil premium strategy plan

The main focus of the School's Pupil Premium approach is to improve outcomes for our most vulnerable pupils in order to ensure that they can achieve their aspirations and progress to the next stage of their education. We want our disadvantaged pupils to achieve results in-line with their non-disadvantaged peers.

The strategy as detailed below is based on national research coupled with an understanding of the needs of pupils at West Hatch. It draws upon the excellent research conducted by Marc Rowland and therefore follows many of the guiding principles detailed in 'Addressing educational disadvantage in schools and colleges, the Essex way, 2021 Marc Rowland.' In addition the strategy has been influenced by Beck et al (Bringing words to life, robust vocabulary instruction).

It is also informed by our own observations of pupil premium pupils, see below.

Our pupil premium work focuses on improving the quality of teaching and learning, we call this 'Quality First' teaching.

We also focus on different curriculum models including alternative provision for those pupils who are unable to access the full school curriculum within school for a range of reasons.

For example we established an alternative provision group in 2019 for pupils in year 8. The focus is again on trying to secure the best possible outcomes to enable further study post 16. This

personalisation can be very wide ranging from adapting the learners' timetable through to college course provision.

#### Key principles/Focus of our spending

Our main focus is to concentrate on quality first teaching for all pupils thereby ensuring that Pupil Premium pupils receive the best learning experience possible.

In order to raise achievement in English and mathematics, the school has invested in extra staffing within both of these departments. The direct result of this has been to reduce class sizes across all year groups so that pupils receive more support from teaching staff within lesson times.

Supplementary staffing has also been added to these departments who sit above the curriculum and remove small groups of pupils for extra support. The school's regular progress check tracking systems ensure that Pupil Premium pupils are specifically identified for this support.

Our mentoring programme for disadvantaged pupils in years 7 to 13 is a key aspect of our strategy. This involves most teaching staff having a relatively small number of pupils that they mentor on a termly basis. The objective of such mentoring is to identify pupils' key barriers to their learning and then critically, to try and overcome such barriers. As far as possible staff are matched to pupils to provide a best fit.

Senior leadership positions are organised key stage 3, 4 and 5 with the purpose of early identification of pupils who are underachieving. These raising standards' leaders (RSL) look at timetabling, class configuration and interventions to narrow the gap between their current attainment and their expected levels of progress.

CPD has been delivered to staff in order to develop awareness and subsequent action, for example in September 2021, staff received training on the importance of communication and oracy in the class room. This will be enhanced through further CPD sessions and will become a key area of the school's work from September 2022.

Key staff meet to identify underperformance (partly via our RAP meetings). Some pupils who are identified as underachieving receive personalised tuition in our learning support unit. HTLA's are employed within the LSU to manage the area and lead the intervention.

We run a PIXL Edge programme for year 7 and 8 pupils. This focuses on building confidence and communication skills via the LORIC principle. Year 7 pupils have to pass this programme in order to attend and graduate at the end of year 7.

A very small number of students are placed on alternative education programmes. This enables these students to learn valuable skills and qualifications outside of the school environment. The school identifies pupils who would benefit from this type of support which gives certain pupils access to further education and provision beyond 16.

Pupils with poor attendance or punctuality receive specific support from the school's Attendance and Welfare Officer and the Heads of Year. Closing the gap in attendance is a specific target for our Attendance Officer and a range of strategies are put in place to address issues.

For those pupils who need extra support, specifically where behaviour is impacting upon their learning, the school employs behaviour support staff.

The school also employs a counsellor. Pupils are able to self-refer as well as being recommended by staff or parents. Pupils can receive one off sessions or longer programmes of support.

Other interventions include:

- Targeted intervention specified by the pupils' subject teacher following diagnosis of need, delivered in the Learning Support Unit. Students are assessed prior to the intervention and following it to determine progress and how effective it has been.
- Mentoring by the majority of teaching staff including Heads of Year, Form Tutors and the Behavioural Team.
- Subject mentoring.
- Alternative educational provision put in place via the SEN team to best meet the learning needs of a small number of pupils. For 2021 - 2022 this will focus on the ASDAN curriculum which will be run via the school's SENCO.
- Pupil Premium students receive clear careers' guidance. They are prioritised in year 10 particularly in the Autumn Term. This leads into their CV and interview workshop and work experience; which is a 2-week programme held at the end of the Summer Term in year 10.
- Disadvantaged pupils are part of the Achievement Plus programme; which is designed to
  push pupils academically. They are also targeted as part of our careers-related visits, such as
  the Y.E.S. Partnership's Motivation Conference in Year 9 and a World of Work Conference in
  Year 10.

## **Challenges**

This details the key challenges to achievement that we have identified among our disadvantaged pupils.

Challenge number	Detail of challenge
1	Identification and intervention of underperforming disadvantaged pupils at Key stage 3, 4 and 5.
2	Pupils' language development, communication and reading.
3	Developing pupils' cultural capital in order to improve their self-confidence and aspirations.
4	To overcome career uncertainty and lack of understanding and awareness regarding progression opportunities.
5	Maintaining attendance at/close to the school average and providing attendance intervention when required.
6	Ensuring that disadvantaged pupils' negative behaviour is actioned.
7	Ensuring that disadvantaged pupils have the necessary equipment, access to trips and after school activities and that they have opportunities for quiet study.

### **Intended outcomes**

This explains the outcomes we are aiming for **by the end of our current strategy plan**, and how we will measure whether they have been achieved.

Intended outcome	Success criteria
To reduce and eliminate any progress gap in year 11 as far as possible between the disadvantaged and their non-disadvantaged peers.	Analysis of P8 gaps.
To identify key pupils who are not making suitable progress.	Intervention by year teams, departments and KS3, 4 and 5 raising standards' leaders and subsequent analysis of progress checks. There will also be class observations of selected pupils and focus groups to examine any emerging issues.
To develop language and communication skills and reading ability for disadvantaged pupils, with an initial bias in year 7.	Via learning walks to assess the level of disadvantaged pupil involvement in class discussion including the depth of responses.
To ensure that disadvantaged pupil attendance is in line with the school average as far as possible and where not to ensure that action is taken.	Analysis of attendance gaps.
To encourage greater participation in extra curricula activities in order to build disadvantaged pupils' cultural capital and confidence.	Analysis of the percentage of disadvantaged pupils engaging in extra curricula activities. Activity details placed in the West Hatch 'Our Offer', document.

## Activity in this academic year

This details how we intend to spend our pupil premium (and recovery premium funding) this academic year to address the challenges listed above.

### **Teaching (for example, CPD, recruitment and retention)**

Budgeted cost: £ 87,023

Activity	Evidence that supports this approach	Challenge number(s) addressed
Clear identification of pupil premium pupils	It is vital that staff know our disadvantaged pupils but also that such pupils are not made aware of this in order not to create any negative self perceptions.  Staff must now their disadvantaged pupils to ensure that questioning and mentoring is targeted and that appropriate intervention such as mentoring, attendance and behaviour support can be best managed.	1

The SIMS registration page includes disadvantaged pupils as well as their reading ages. Class teachers to also know their characteristics such as SEN, ability levels, behaviour and attendance issues. The SEN Team also focuses on pupil premium achievement and need to know who such pupils are. All class seating plans to identify Ever 6 pupils in every class. Details are also placed on Edu-Link One. Mentors receive details of their respective mentees in September. Training is provided regarding the mentoring programme Quality first teac This is a vital area of our work as we believe that all pupils 1,2,5,6,7 hing, monitoring deserve to receive consistently high levels of teaching. As and feedback. 22% of the school's 7-11 pupils are disadvantaged this therefore represents a clear area of focus. At West Hatch we believe in an evidence informed approach to teaching and learning. Each year we have a collective focus. For 2021-22 this will be: Assessment. This will form all teachers PMR T+L Target for the year. For the next academic year this will be on reading and oracy. The school's teaching and learning expectations At West Hatch, we expect teachers to plan and deliver lessons in a style that is most suitable for the learners in their class and the topic being taught. We do not prescribe a specific method of delivery, however, we do have a set of guiding principles that seek to support staff in delivering lessons which develop pupils love for learning and ensure pupils make exceptional progress. We expect teachers to: Have consistently high expectations of what all pupils can achieve, regardless of their background or ability, and as a result plan lessons that challenge all learners. Have a seating plan for every group they teach which identifies a range of information about learners including group information i.e. disadvantaged, and target data and put this on 'Edulink'. Establish safe and stimulating environments in which they ensure, through high expectations, clear rules and routines, that pupils consistently display positive attitudes, values and behaviour for learning.

standing of a subject or topic.

Have excellent subject knowledge and, where they do not, utilise CPD opportunities and seek out support to develop their own knowledge and under-

- Use a wide range of teaching styles and resources to engage pupils, bring their subject to life, foster pupils' interest and engagement in their subject and develop pupils' ability to work independently and with others.
- Provide pupils with the time to reflect upon their work using feedback, verbal and/or written, to ensure they know how to improve their work and are then given the opportunity to do so.
- Utilise a range of formative assessment techniques to check pupils understanding, skilfully identifying misconceptions and adapting lessons to alleviate them or support pupils when they fall behind.
- Plan, within sequences of lessons, to develop pupils' mastery of a subject, ensuring they make significant progress over time.
- Develop resilient learners, encouraging pupils to ask and answer questions, scaffolding these skilfully to ensure pupils do not give up.
- Provide action-based feedback and set challenging homework in line with the school and department policies.
- Embed reading, writing and communication and, where appropriate mathematics, equipping all pupils with the necessary skills to make progress within their subject and across the curriculum.
- Plan for, and take, opportunities within lessons to explore aspects of SMSC and develop pupils' understanding of British Values; celebrating diversity; challenging stereotypes and derogatory language swiftly should they occur in any lesson.
- Use praise effectively and regularly provide pupils with rewards.
- Plan to ensure that other adults within the room are used successfully to support all pupils making progress, involving them in the planning process wherever possible.
- At all times adhere to the expectations as set out in the West Hatch T&L Expectations document.

#### **Marking and Feedback**

Marking and feedback is an essential part of supporting students to make outstanding progress over time. Staff are required to follow individual departmental policies which are based on the whole school key principles below:

- The key purpose of feedback and marking is to promote progress and learning.
- Teachers will use a range of strategies to assess pupils' learning and feedback on how to improve for example questioning in lessons, peer assessment, group work, marking in books etc.

Summative assessment and formative assessment must be used as appropriate. The criteria for assessment should be shared and understood by all. Students must be given the opportunity to reflect upon their own and others' work, suggesting ways in which that work can be improved. Feedback on 'next steps' must be specific and personalised and must lead to some kind of action by the students if it is to lead to learning and progress. Teachers must not provide grades (KS3) within their marking so that pupils reflect upon the feedback and understand how to improve their work. Feedback (blue) sheets must be used each term to show how well students are progressing towards their personal targets. They must also be given closing the loop tasks to show they understand and have improved as a result of the feedback provided. Time must be given in lessons for students to reflect upon feedback and consider how they will make progress in the future. Student responses to feedback must be completed in green pen. Literacy is key to students accessing learning and must be supported through feedback and marking. Students must present their work neatly and clearly underlining titles and date consistently. The frequency and types of marking will be consistent within teams and in line with departmental policy. The quality of teaching, marking and feedback will be monitored termly by Heads of Department and by the Senior Team. Identification of dis Pupil premium pupils underperform at GCSE when com-1,2,5,6 advantaged pupil un pared to their non-disadvantaged peers. Therefore we want der-performance at to break this cycle starting from year 7. Key stages 3, 4 and 5. Review data at SLT following progress checks where we identify the causes of the underperformance and plan to address underperformance. At KS3 we correlate CATs/SATs data to the modal average of the mastery descriptors to look at progress over time, differentiating the data on the most underperforming, disadvantaged and SEN. Monitor via Learning walks, Pupil voice/Pupil RAP meetings, Marking scrutiny At KS4, subject withdrawals are strategically planned. Students to be selected based on a number of factors but primarily, under performance in Core subjects. We run morning revision clubs and an attitude to learning club

	<ul> <li>At KS5 we have Impact meetings with departments that are cause for concern</li> <li>Subject improvement plans</li> <li>6th form improvement plans</li> <li>6th form contracts for underperforming pupils</li> <li>We also monitor underperforming depts. and pupils that are cause for concern</li> <li>Create a timetable for key pupils/lessons for learning walks</li> <li>Feedback to teachers/HODs for intervention</li> <li>Meeting with pupils and parents following meetings</li> </ul>	
Year 6 transition	In house research shows us that the majority of our year 7 pupils come from 4 main feeder schools.  We want to work with primary feeder schools to identify need and address issues so that the transition to year 7 is as smooth and well-informed as possible.  This will feed into the year 7 pupil induction event, SEN team, and the year 7 parents' information evening.	2,3,7
Language development, communication and reading	DFE research shows that by the age of 7, disadvantaged children know 4,000 fewer words than their non-disadvantaged peers. They don't have the foundation knowledge to make sense of new information, disadvantage pupils are half as likely to get 5 food GCSE grades and the opposite is true for the non-disadvantaged pupils.  Therefore there is a need to ensure that pupils' reading ability is as strong as possible so that they can best access the curriculum from year 7. This will be the main focus for academic year 2022-2023, building on the current main focus which centres on assessment. See further information below.  Non disadvantaged pupils are more likely to have richer experiences in terms of holidays, museum trips, family meal times etc. They may present themselves as confident, appear more willing, are better organised and as a result receive more attention in class.  Staff need to be made aware of such unconscious bias.	2, 3

# Targeted academic support (for example, tutoring, one-to-one support structured interventions)

Budgeted cost: £ 87,023

Activity	Evidence that supports this approach	Challenge number(s) addressed
Re-establishing our whole school mentoring programme.	The research evidence is based on the need to form strong relationships with disadvantaged pupils and where possible to maintain the mentoring relationship so that cultural capital and trust is developed.  The intention here is for all disadvantaged pupils to have a mentor who they meet on a regular basis and formally once per term. During the formal meeting, notes are made and the focus of the meeting is looking to see if the pupil is on track, to identify any barriers to learning and to overcome such barriers.  We believe that assessment not assumptions should drive such interventions; which is why this programme is personalised and includes discussions regarding academic progress as well as wider issues. It is personalised because relationships matter (M. Rowland), the mentor, teachers and the school environment need to be the added support needed.  The mentor needs to develop positive relationships with	2, 3, 4
	<ul> <li>their mentees so that each pupil has an individualised approach, specifically:-</li> <li>Mentoring meetings take place with all Pupil Premium pupils on a termly basis. These will focus on their progress and determine any barriers to their learning. The main focus being to overcome any identified barriers.</li> <li>Progress is monitored via an on-line process.</li> <li>KS3 intervention in maths, English and science. This is co-ordinated by key staff in each core department.</li> <li>Raising Standards Leaders and Heads of Year are clearly involved. An Assistant Headteacher takes overall responsibility for Ever-6 progress. However most staff are involved in the mentoring programme.</li> <li>Following progress checks, key stage co-ordinators and the Head of Year 11 receive details regarding underperformance in order to clearly show areas that require intervention.</li> <li>There will also be an academic review day for year 11 pupils in the summer term focusing on key actions required for the pupils' exams. (COVID permitting)</li> </ul>	

Monitoring pupils' progress and providing intervention.	Pupil tracking takes place following every progress check. At year 11 pupils are tracked against their P8 scores and at KS3 they are monitored against their mastery descriptors and will now be compared to their starting points (currently CATs mean SAS scores).  All teaching staff need to focus on disadvantaged pupils' progress, trying to ensure that their results are as strong as possible. This fits with the school's quality first teaching approach.  Learning walks take place to observe class progress highlighting specific disadvantaged pupils who have been identified as underperforming and seeing how they contribute to the class.  Heads of year and departments to be involved with intervention. Progress data to be provided following every progress check.  In addition, there will be focus groups where identified underperforming pupils will be asked questions regarding their progress, the objective being to identify any common themes which can then be addressed.	1, 2, 5, 6, 7
To reduce the cultural capital deficit.	In house research suggests that disadvantaged pupils do not get access to as many opportunities as their non-disadvantaged peers.  Reading forms part of this. During Aspirations Day 2021, we noted that non disadvantaged pupils had an average reading age of 10.45 as compared to a disadvantaged reading age of 8.36. The reading score (1:5) for non-disadvantaged was 2.72 as compared to 2.21 for disadvantaged.  We want disadvantaged pupils to have the opportunity to engage with educational visits and other events that will enhance their subject understanding and general education. (Please note that this does not imply that such opportunities will be funded.)  In addition we have started to track participation in after school activities in order to build their level of experiences.	3, 4
Careers' interventions	Careers interventions are vital for developing confidence so pupils can access strong opportunities. Our careers' process starts in year 7 via our Aspirations' Day process.  The career map as provided below details our careers' activities however it is worth noting that in year 10, the career's	3, 4

	interventions are very heavily biased towards disadvantaged	
	pupils.	
	<ul> <li>Students have access to a qualified Careers Advisor, with the ability to request a Careers Meeting throughout the year. All Pupil Premium students attend a Careers Interview, by the end of December, in Year 10. The Sixth Form Team also prioritise Pupil Premium students for discussions regarding Careers, Apprenticeships and University, during their ILP Meetings.</li> <li>There are various events throughout the year, where Pupil Premium students are targeted to attend; such as the Y.E.S Partnerships Motivation Conference and Jack Petchey's Speak Out Challengel</li> <li>There is a tailored programme run for all students in Year 7 and 8, which focuses on developing and understanding employability skills.</li> <li>All options are discussed with students: Apprenticeships, College, Sixth Form, and University.</li> <li>We also run a careers' workshop focusing on pupils' CV preparation. They then get the opportunity to be interviewed by someone from the local business community; the interview being based on their CV. This process then feeds into to their forthcoming 2-week work experience at the end of year 10.</li> <li>As part of our programme for raising aspirations and challenging our Most Able Students, we include Pupil Premium students who do not necessarily meet the initial criteria for inclusion, in the hope that it will raise their aspirations and encourage them to achieve.</li> <li>See careers map – below.</li> </ul>	
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# Wider strategies (for example, related to attendance, behaviour, wellbeing)

Budgeted cost: £ 87,024

Activity	Evidence that supports this approach	Challenge number(s) addressed
Attendance	We know that disadvantaged pupil attendance is below non disadvantaged pupils' attendance. Without strong attendance; which we expect to be above 95%, cumulatively the impact grows and progress falls.	5

	Therefore attendance is closely monitored and appropriate action taken when pupils are not in school. For the autumn term 2021 disadvantages pupils' attendance figures are 93%, non-disadvantaged is 95%.	
Behaviour	Ensuring that classes are purposeful are key aspects of work for all staff. We have a strong pastoral processes and staff in place to facilitate this, back up with a duty rota for every teaching period.	6
Financial help	Our main expenditure is focused on improving the progress and outcomes of our pupils. However we recognise that financial help for matters directly related to the curriculum are sometimes required. For example, books and educational visits.  Students and parents can apply for financial support via the appropriate form in the Finance Department. This process is overseen by the Business Manager.	7
Promotion of disadvantaged pupils	We feel that it is very important that disadvantaged pupils get opportunities to be actively involved in whole school activities to build confidence and improve their cultural capital.  Therefore we target year 8 pupils to run the year 7 aspirations' day event from the perspective of pupil organisation, making sure pupils are in the right place at the right time. In addition pupils have similar opportunities during our open evenings and music events such as the Christmas early morning carols and piano in the foyer.	2, 3

Total budgeted cost: £ 261,070

# Part B: Review of outcomes in the previous academic year

## **Pupil premium strategy outcomes**

This details the impact that our pupil premium activity had on pupils in the 2020 to 2021 academic year.

Due to COVID-19, performance measures have not been published for 2020 to 2021, and 2020 to 2021 results will not be used to hold schools to account. Given this, please point to any other pupil evaluations undertaken during the 2020 to 2021 academic year, for example, standardised teacher administered tests or diagnostic assessments such as rubrics or scales.

If last year marked the end of a previous pupil premium strategy plan, what is your assessment of how successfully the intended outcomes of that plan were met?

As referred to above, our pupil premium strategy has been severely affected by Covid. For example, our mentoring programme as detailed in this document did not operate.

However a number of initiatives were able to take place such as the funding of books, uniforms for the start of September 2021, laptop(s) use, trips, travel subsidies, food subsidies. For the 6<sup>th</sup> Form we were able to help with UCAS registrations, Interview Skills Workshops, Medic Portal Tests and helping with train fares for University visits/open days.

In terms of results, form a value added (ALPs) national comparison, disadvantaged pupils held up against whole school figures as shown below. Whilst 2019 shows that any gaps were closes, 2021 shows that the overall value added has increased.

GCSE ALPs	2017	2018	2019	2020 (CAGS)	2021 (TAGS)
Whole school	4	4	5	4	3
PP	7	5	5	5	4

From a progress 8 perspective, the 209 minimal gap has widened but with better (CAG and TAG) results.

- 2017 P8 gap -0.52
- 2018 P8 gap -0.16
- 2019 P8 gap -0.03
- 2020 P8 gap -0.45 \*CAGs/unofficial
- 2021 P8 gap -0.56 \*TAGs/unofficial
- 2022 estimated P8 gap -0.22, (Non disadvantaged P8 = -0.17, PP = -0.39)

# **Externally provided programmes**

Please include the names of any non-DfE programmes that you purchased in the previous academic year. This will help the Department for Education identify which ones are popular in England

Programme	Provider
Parents Evening	School Cloud
PiXL Edge	Soundbite
Accelerated Reader	Renaissance Learning
Show my Homework	Teachercentric

## **Further information (optional)**

#### Language development and comprehension

This is central to the strategy for 2021-22. We are aware that if pupils cannot access information they will not be able to access the curriculum, their progress will suffer and there will be a cumulative impact on their progress during the following years. Quality first teaching needs to develop to include a lesson by lesson personalised approach to our disadvantaged pupils.

Research regarding the importance language development and comprehension has been collated from a number of sources, namely:-

- Addressing educational disadvantage in school and colleges, The Essex Way, Marc Rowland 2021
- Bringing words to life, Beck, McKeown and Kucan, 2013
- Accountability Talk Sourcebook, University of Pittsburgh, 2016

We also have internal research to back up the need to develop language, communication and reading ability.

For example, in November 2021 we held a 2 day aspirations' programme, the objective of which.....

Non disadvantaged		
Non disadvantaged % who did not book	18%	
Non disadvantaged average reading score (1-5)  2.82 – scale from 1 to		
Non disadvantaged mean reading age*	10.45	
Pupil premium		
PP % who did not book	31% - 13% higher	
PP average reading score (1-5)	2.21 – ½ grade lower	
PP mean reading age*	8.36 – 2 years lower	

There are a number of elements here:-

- 1. Identification of reading levels via reading age tests (we also use SAT's/CATs and accelerated reader).
- 2. Targeted reading, questioning and answering. The Matthew Effect (Education Endowment Foundation) discusses the cycle of poor reading, communication skills and the cumulative impact of such unconscious bias from year 7. Namely pupils who present themselves as confident and willing to learn receive more attention. If disadvantaged pupils lack confidence, they will not speak up in class and subsequently are less likely to, therefore teachers must be pro-active in encouraging debate, key reading and sentence construction. There is also a need to halt 'desk top truancy', those pupils who don't cause a fuss but do very little else, perhaps due to confidence.
- 3. **Robust vocabulary instruction** could be the key to unlocking disadvantaged pupils' potential and develops from word exposure (Beck et al, adapted):-

Introducing new words through explanation, context/empathy

- Getting pupils to interact with ways that words can be used through activities
- Interesting examples of how words are used
- Rewards for the use of new words
- Language tiers (x3). Tier 1 are those typically found in spoken language, Tier 3 are subject specific words, Tier 2 are everything in between.
- Bringing words to life key words for classrooms, p68 (M Rowland).
- 4. To develop a literacy spine model and all subject reading see attached, model to be developed by all subjects for all year groups literacy cannot only be English.
- 5. Developing pupils' ability to think (meta-cognition) so that they develop the independent learning skills so that the can self-regulate their progress. The more independent pupils become will encourage development, L. Resnick et al describe this as 'accountability talk', in essence taking ownership of thoughts, the quality and depth of such thoughts and having the confidence to express such thoughts.
- 6. Careers interventions (see below) tie in here by developing a growth mind-set that is aspirational.
- 7. Year 6 transition and awareness of reading ages and the impact of the new Head of Year 7. The need to get into feeder primary schools and identify key issues/pupils.
- 8. Class observation research, looking for issues to do with organisation, participation, communication, seating plans, teachers' directed questioning and subsequent development. Observations have so far centred around year 7 low, mid and high ability on entry and also on pupils with identified behavioural issues. The main findings are that whilst teachers do engage pupils in questioning and answering, this is not directed therefore disadvantaged pupils are not getting the subject based language development and comprehension required.

#### Careers' map

YEAR	INTERVENTION
Year 7	Students have access to a qualified Careers Advisor and Careers Centre. Invitations to talks by guest speakers are weighted in favour of Pupil Premium students. Aspirations Day – Students begin conversations about careers and the future. There is a focus on building employability skills, through a dedicated skills curriculum.
Year 8	Students have access to a qualified Careers Advisor and Careers Centre. Invitations to talks by guest speakers are weighted in favour of Pupil Premium students. Students continue to build their employability skills, during their dedicated curriculum hour. Option workshops and guidance is provided to help students make appropriate subject choices.
Year 9	Students have access to a qualified Careers Advisor and Careers Centre.  Invitations to talks by guest speakers are weighted in favour of Pupil Premium students.  Option workshops and guidance is provided to help students make appropriate subject choices.  Invitations to the Y.E.S.s' Motivation Conference is weighted in favour of Pupil Premium students.

Year 10	All Pupil Premium students attend a one-to-one Careers interview, with qualified Careers Advisor.  Invitations to talks by guest speakers are weighted in favour of Pupil Premium students.  Invitations to the Y.E.S.s' World of Work Conference is weighted in favour of Pupil Premium students.  Students take part in CV Workshops and Mock Interviews.  Students take part in a two-week Work Experience placement.
Year 11	Students have access to a qualified Careers Advisor and Careers Centre. Invitations to talks by guest speakers are weighted in favour of Pupil Premium students. Students are offered additional support in applying for Apprenticeship, College, and 6 <sup>th</sup> Form.
Year 12	Students have access to a qualified Careers Advisor and Careers Centre. Invitations to talks by guest speakers are weighted in favour of Pupil Premium students. Students attend UCAS and Apprenticeship workshops throughout the year. Futures Day/Week provides and insight into their various options and routes post-Year 13. Pupil Premium students are targeted for Open Day and Insight Events; including Oxbridge Summer Schools.
Year 13	Students have access to a qualified Careers Advisor and Careers Centre. Invitations to talks by guest speakers are weighted in favour of Pupil Premium students. Students have access to our UCAS Coordinator, ensuring applications are submitted early.

## Pupil Premium key specific responsibilities for 2021-2024

Position	Responsibilities
Chair of Governors	To receive progress reports at Governing Body meetings
Headteacher	To meet with Assistant Headteacher
Assistant Headteacher	To oversee all pupil premium activities
and KS3 RSL	To update the strategy and report on the School website.
	To lead of the school's mentoring programme for disadvantaged pupils.
	To monitor the progress of all students, notably via the KS3 RAP meetings.
	Conduct interviews with students to identify barriers to learning.
Business Manager	To allocate funding in line with the limitations as stated below.
	To liaise with the Headteacher in the event of funding disputes.
Pupil Premium Co-ordi-	Work closely with SLT lead for pupil premium.
nator	Allocate pupils to mentors and make timely adjustments when pupils and mentors change and to communicate such changes.
	To help to co-ordinate RAP meetings with core KS3 subjects following progress check data.
	Identify staff who have not completed their interviews and establish why this is. Monitor after school activities and track the proportion of disadvantage pupil attendance.
KS5 Raising Standards	To monitor the progress of Pupil premium students in years 12 and 13.
Leader	To continue to create and monitor ILP's for such students. To monitor their progress following every progress check.

	To liaise with the Careers' Co-ordinator regarding the students that require active and sustained intervention regarding apprenticeship opportunities.
KS4 Raising Standards Leader	To monitor the progress of all students, provide intervention and track progression line with their P8 progression.
School safeguarding lead	To monitor issues concerning Pupil Premium welfare including bullying, attendance and punctuality.
Careers' co-ordinator	To provide interviews and interventions to all pupil premium students on an annual basis, focused initially on year 10.
	To provide high quality careers programme for all pupils, see above.
Heads of Year	To track the progress of Pupil Premium students notably the poorest performers per year, meeting students and parents on a regular basis. There needs to be a strong focus on attendance and behaviour.
Learning support and SEN team	To provide group and one to one intervention support for such pupils.
Teachers	To ensure that Pupil premium students' achievements are in line with class averages.  To ensure that all Pupil Premium students are clearly identified on documents such as seating plans.  To be proactive regarding implementing the school's literacy policy and that pupils have clear and targeted opportunities to be questioned and to answer.  To ensure that such pupils are focused upon, notably for areas such as educational visits and that funding is not an obstacle to their participation. The key point here being confidence building.
Catering Manager	To monitor Pupil Premium spend and spot check types of foods consumed.
Behaviour team	To ensure that Pupil Premium behavioural issues are followed up via the respective Head of House and, where necessary home.